

THE CROOKED  
TIMBER OF  
HUMANITY

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*Chapters in the History of Ideas*

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## THE PURSUIT OF THE IDEAL

### I

THERE ARE, in my view, two factors that, above all others, have shaped human history in this century. One is the development of the natural sciences and technology, certainly the greatest success story of our time – to this, great and mounting attention has been paid from all quarters. The other, without doubt, consists in the great ideological storms that have altered the lives of virtually all mankind: the Russian Revolution and its aftermath – totalitarian tyrannies of both right and left and the explosions of nationalism, racism and, in places, of religious bigotry, which, interestingly enough, not one among the most perceptive social thinkers of the nineteenth century had ever predicted.

When our descendants, in two or three centuries' time (if mankind survives until then), come to look at our age, it is these two phenomena that will, I think, be held to be the outstanding characteristics of our century, the most demanding of explanation and analysis. But it is as well to realise that these great movements began with ideas in people's heads: ideas about what relations between men have been, are, might be and should be; and to realise how they came to be transformed in the name of a vision of some supreme goal in the minds of the leaders, above all of the prophets with armies at their backs. Such ideas are the substance of ethics. Ethical thought consists of the systematic examination of the relations of human beings to each other, the conceptions, interests and ideals from which human ways of treating one another spring, and the systems of value on which

such ends of life are based. These beliefs about how life should be lived, what men and women should be and do, are objects of moral inquiry; and when applied to groups and nations, and, indeed, mankind as a whole, are called political philosophy, which is but ethics applied to society.

If we are to hope to understand the often violent world in which we live (and unless we try to understand it, we cannot expect to be able to act rationally in it and on it), we cannot confine our attention to the great impersonal forces, natural and man-made, which act upon us. The goals and motives that guide human action must be looked at in the light of all that we know and understand; their roots and growth, their essence, and above all their validity, must be critically examined with every intellectual resource that we have. This urgent need, apart from the intrinsic value of the discovery of truth about human relationships, makes ethics a field of primary importance. Only barbarians are not curious about where they come from, how they came to be where they are, where they appear to be going, whether they wish to go there, and if so, why, and if not, why not.

The study of the variety of ideas about the views of life that embody such values and such ends is something that I have spent forty years of my long life in trying to make clear to myself. I should like to say something about how I came to become absorbed by this topic, and particularly about a turning-point which altered my thoughts about the heart of it. This will, to some degree, inevitably turn out to be somewhat autobiographical — for this I offer my apologies, but I do not know how else to give an account of it.

## II

When I was young I read *War and Peace* by Tolstoy, much too early. The real impact on me of this great novel came only later, together with that of other Russian writers, both novelists and

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social thinkers, of the mid-nineteenth century. These writers did much to shape my outlook. It seemed to me, and still does, that the purpose of these writers was not principally to give realistic accounts of the lives and relationships to one another of individuals or social groups or classes, not psychological or social analysis for its own sake — although, of course, the best of them achieved precisely this, incomparably. Their approach seemed to me essentially moral: they were concerned most deeply with what was responsible for injustice, oppression, falsity in human relations, imprisonment whether by stone walls or conformism — unprotesting submission to man-made yokes — moral blindness, egoism, cruelty, humiliation, servility, poverty, helplessness, bitter indignation, despair, on the part of so many. In short, they were concerned with the nature of these experiences and their roots in the human condition; the condition of Russia in the first place, but, by implication, of all mankind. And conversely they wished to know what would bring about the opposite of this, a reign of truth, love, honesty, justice, security, personal relations based on the possibility of human dignity, decency, independence, freedom, spiritual fulfilment.

Some, like Tolstoy, found this in the outlook of simple people, unspoiled by civilisation; like Rousseau, he wished to believe that the moral universe of peasants was not unlike that of children, not distorted by the conventions and institutions of civilisation, which sprang from human vices — greed, egoism, spiritual blindness; that the world could be saved if only men saw the truth that lay at their feet; if they but looked, it was to be found in the Christian gospels, the Sermon on the Mount. Others among these Russians put their faith in scientific rationalism, or in social and political revolution founded on a true theory of historical change. Others again looked for answers in the teachings of the Orthodox theology, or in liberal western democracy, or in a return to ancient Slav values, obscured by the reforms of Peter the Great and his successors.

What was common to all these outlooks was the belief that

solutions to the central problems existed, that one could discover them, and, with sufficient selfless effort, realise them on earth. They all believed that the essence of human beings was to be able to choose how to live: societies could be transformed in the light of true ideals believed in with enough fervour and dedication. If, like Tolstoy, they sometimes thought that man was not truly free but determined by factors outside his control, they knew well enough, as he did, that if freedom was an illusion it was one without which one could not live or think. None of this was part of my school curriculum, which consisted of Greek and Latin authors, but it remained with me.

When I became a student at the University of Oxford, I began to read the works of the great philosophers, and found that the major figures, especially in the field of ethical and political thought, believed this too. Socrates thought that if certainty could be established in our knowledge of the external world by rational methods (had not Anaxagoras arrived at the truth that the moon was many times larger than the Peloponnese, however small it looked in the sky?) the same methods would surely yield equal certainty in the field of human behaviour – how to live, what to be. This could be achieved by rational argument. Plato thought that an élite of sages who arrived at such certainty should be given the power of governing others intellectually less well endowed, in obedience to patterns dictated by the correct solutions to personal and social problems. The Stoics thought that the attainment of these solutions was in the power of any man who set himself to live according to reason. Jews, Christians, Muslims (I knew too little about Buddhism) believed that the true answers had been revealed by God to his chosen prophets and saints, and accepted the interpretation of these revealed truths by qualified teachers and the traditions to which they belonged.

The rationalists of the seventeenth century thought that the answers could be found by a species of metaphysical insight, a special application of the light of reason with which all men were endowed. The empiricists of the eighteenth century,

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impressed by the vast new realms of knowledge opened by the natural sciences based on mathematical techniques, which had driven out so much error, superstition, dogmatic nonsense, asked themselves, like Socrates, why the same methods should not succeed in establishing similar irrefutable laws in the realm of human affairs. With the new methods discovered by natural science, order could be introduced into the social sphere as well – uniformities could be observed, hypotheses formulated and tested by experiment; laws could be based on them, and then laws in specific regions of experience could be seen to be entailed by wider laws; and these in turn to be entailed by still wider laws, and so on upwards, until a great harmonious system, connected by unbreakable logical links and capable of being formulated in precise – that is, mathematical – terms, could be established.

The rational reorganisation of society would put an end to spiritual and intellectual confusion, the reign of prejudice and superstition, blind obedience to unexamined dogmas, and the stupidities and cruelties of the oppressive régimes which such intellectual darkness bred and promoted. All that was wanted was the identification of the principal human needs and discovery of the means of satisfying them. This would create the happy, free, just, virtuous, harmonious world which Condorcet so movingly predicted in his prison cell in 1794. This view lay at the basis of all progressive thought in the nineteenth century, and was at the heart of much of the critical empiricism which I imbibed in Oxford as a student.

### III

At some point I realised that what all these views had in common was a Platonic ideal: in the first place, that, as in the sciences, all genuine questions must have one true answer and one only, all the rest being necessarily errors; in the second place, that there must be a dependable path towards the

discovery of these truths; in the third place, that the true answers, when found, must necessarily be compatible with one another and form a single whole, for one truth cannot be incompatible with another – that we knew *a priori*. This kind of omniscience was the solution of the cosmic jigsaw puzzle. In the case of morals, we could then conceive what the perfect life must be, founded as it would be on a correct understanding of the rules that governed the universe.

True, we might never get to this condition of perfect knowledge – we may be too feeble-witted, or too weak or corrupt or sinful, to achieve this. The obstacles, both intellectual and those of external nature, may be too many. Moreover, opinions, as I said, had widely differed about the right path to pursue – some found it in churches, some in laboratories; some believed in intuition, others in experiment, or in mystical visions, or in mathematical calculation. But even if we could not ourselves reach these true answers, or indeed, the final system that interweaves them all, the answers must exist – else the questions were not real. The answers must be known to someone: perhaps Adam in Paradise knew; perhaps we shall only reach them at the end of days; if men cannot know them, perhaps the angels know; and if not the angels, then God knows. These timeless truths must in principle be knowable.

Some nineteenth-century thinkers – Hegel, Marx – thought it was not quite so simple. There were no timeless truths. There was historical development, continuous change; human horizons altered with each new step in the evolutionary ladder; history was a drama with many acts; it was moved by conflicts of forces in the realms of both ideas and reality, sometimes called dialectical, which took the form of wars, revolutions, violent upheavals of nations, classes, cultures, movements. Yet after inevitable setbacks, failures, relapses, returns to barbarism, Condorcet's dream would come true. The drama would have a happy ending – man's reason had achieved triumphs in the past, it could not be held back for ever. Men would no longer be victims of nature or of their own largely irrational societies:

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reason would triumph; universal harmonious cooperation, true history, would at last begin.

For if this was not so, do the ideas of progress, of history, have any meaning? Is there not a movement, however tortuous, from ignorance to knowledge, from mythical thought and childish fantasies to perception of reality face to face, to knowledge of true goals, true values as well as truths of fact? Can history be a mere purposeless succession of events, caused by a mixture of material factors and the play of random selection, a tale full of sound and fury signifying nothing? This was unthinkable. The day would dawn when men and women would take their lives in their own hands and not be self-seeking beings or the playthings of blind forces that they did not understand. It was, at the very least, not impossible to conceive what such an earthly paradise could be; and if conceivable we could, at any rate, try to march towards it. That has been at the centre of ethical thought from the Greeks to the Christian visionaries of the Middle Ages, from the Renaissance to progressive thought in the last century: and indeed, is believed by many to this day.

### IV

At a certain stage in my reading, I naturally met with the principal works of Machiavelli. They made a deep and lasting impression upon me, and shook my earlier faith. I derived from them not the most obvious teachings – on how to acquire and retain political power, or by what force or guile rulers must act if they are to regenerate their societies, or protect themselves and their states from enemies within or without, or what the principal qualities of rulers on the one hand, and of citizens on the other, must be, if their states are to flourish – but something else. Machiavelli was not a historicist: he thought it possible to restore something like the Roman Republic or Rome of the early Principate. He believed that to do this one needed a ruling class of brave, resourceful, intelligent, gifted men who knew

how to seize opportunities and use them, and citizens who were adequately protected, patriotic, proud of their state, epitomes of manly, pagan virtues. That is how Rome rose to power and conquered the world, and it is the absence of this kind of wisdom and vitality and courage in adversity, of the qualities of both lions and foxes, that in the end brought it down. Decadent states were conquered by vigorous invaders who retained these virtues.

But Machiavelli also sets, side by side with this, the notion of Christian virtues – humility, acceptance of suffering, unworldliness, the hope of salvation in an afterlife – and he remarks that if, as he plainly himself favours, a state of a Roman type is to be established, these qualities will not promote it: those who live by the precepts of Christian morality are bound to be trampled on by the ruthless pursuit of power by men who alone can re-create and dominate the republic which he wants to see. He does not condemn Christian virtues. He merely points out that the two moralities are incompatible, and he does not recognise any overarching criterion whereby we are enabled to decide the right life for men. The combination of *virtù* and Christian values is for him an impossibility. He simply leaves you to choose – he knows which he himself prefers.

The idea that this planted in my mind was the realisation, which came as something of a shock, that not all the supreme values pursued by mankind now and in the past were necessarily compatible with one another. It undermined my earlier assumption, based on the *philosophia perennis*, that there could be no conflict between true ends, true answers to the central problems of life.

Then I came across Giambattista Vico's *La scienza nuova*. Scarcely anyone in Oxford had then heard of Vico, but there was one philosopher, Robin Collingwood, who had translated Croce's book on Vico, and he urged me to read it. This opened my eyes to something new. Vico seemed to be concerned with the succession of human cultures – every society had, for him, its own vision of reality, of the world in which it lived, and of

itself and of its relations to its own past, to nature, to what it strove for. This vision of a society is conveyed by everything that its members do and think and feel – expressed and embodied in the kinds of words, the forms of language that they use, the images, the metaphors, the forms of worship, the institutions that they generate, which embody and convey their image of reality and of their place in it; by which they live. These visions differ with each successive social whole – each has its own gifts, values, modes of creation, incommensurable with one another: each must be understood in its own terms – understood, not necessarily evaluated.

The Homeric Greeks, the master class, Vico tells us, were cruel, barbarous, mean, oppressive to the weak; but they created the *Iliad* and the *Odyssey*, something we cannot do in our more enlightened day. Their great creative masterpieces belong to them, and once the vision of the world changes, the possibility of that type of creation disappears also. We, for our part, have our sciences, our thinkers, our poets, but there is no ladder of ascent from the ancients to the moderns. If this is so, it must be absurd to say that Racine is a better poet than Sophocles, that Bach is a rudimentary Beethoven, that, let us say, the Impressionist painters are the peak to which the painters of Florence aspired but did not reach. The values of these cultures are different, and they are not necessarily compatible with one another. Voltaire, who thought that the values and ideals of the enlightened exceptions in a sea of darkness – of classical Athens, of Florence of the Renaissance, of France in the *grand siècle* and of his own time – were almost identical, was mistaken.<sup>1</sup> Machiavelli's Rome did not, in fact, exist. For Vico there is a plurality of civilisations (repetitive cycles of them, but that is unimportant), each with its own unique pattern.

<sup>1</sup> Voltaire's conception of enlightenment as being identical in essentials wherever it is attained seems to lead to the inescapable conclusion that, in his view, Byron would have been happy at table with Confucius, and Sophocles would have felt completely at ease in quattrocento Florence, and Seneca in the *salon* of Madame du Deffand or at the court of Frederick the Great.

Machiavelli conveyed the idea of two incompatible outlooks; and here were societies the cultures of which were shaped by values, not means to ends but ultimate ends, ends in themselves, which differed, not in all respects – for they were all human – but in some profound, irreconcilable ways, not combinable in any final synthesis.

After this I naturally turned to the German eighteenth-century thinker Johann Gottfried Herder. Vico thought of a succession of civilisations, Herder went further and compared national cultures in many lands and periods, and held that every society had what he called its own centre of gravity, which differed from that of others. If, as he wished, we are to understand Scandinavian sagas or the poetry of the Bible, we must not apply to them the aesthetic criteria of the critics of eighteenth-century Paris. The ways in which men live, think, feel, speak to one another, the clothes they wear, the songs they sing, the gods they worship, the food they eat, the assumptions, customs, habits which are intrinsic to them – it is this that creates communities, each of which has its own 'life-style'. Communities may resemble each other in many respects, but the Greeks differ from Lutheran Germans, the Chinese differ from both; what they strive after and what they fear or worship are scarcely ever similar.

This view has been called cultural or moral relativism – this is what that great scholar, my friend Arnaldo Momigliano, whom I greatly admired, supposed both about Vico and about Herder. He was mistaken. It is not relativism. Members of one culture can, by the force of imaginative insight, understand (what Vico called *entrare*) the values, the ideals, the forms of life of another culture or society, even those remote in time or space. They may find these values unacceptable, but if they open their minds sufficiently they can grasp how one might be a full human being, with whom one could communicate, and at the same time live in the light of values widely different from one's own, but which nevertheless one can see to be values, ends of life, by the realisation of which men could be fulfilled.

'I prefer coffee, you prefer champagne. We have different tastes. There is no more to be said.' That is relativism. But Herder's view, and Vico's, is not that: it is what I should describe as pluralism – that is, the conception that there are many different ends that men may seek and still be fully rational, fully men, capable of understanding each other and sympathising and deriving light from each other, as we derive it from reading Plato or the novels of medieval Japan – worlds, outlooks, very remote from our own. Of course, if we did not have any values in common with these distant figures, each civilisation would be enclosed in its own impenetrable bubble, and we could not understand them at all; this is what Spengler's typology amounts to. Intercommunication between cultures in time and space is only possible because what makes men human is common to them, and acts as a bridge between them. But our values are ours, and theirs are theirs. We are free to criticise the values of other cultures, to condemn them, but we cannot pretend not to understand them at all, or to regard them simply as subjective, the products of creatures in different circumstances with different tastes from our own, which do not speak to us at all.

There is a world of objective values. By this I mean those ends that men pursue for their own sakes, to which other things are means. I am not blind to what the Greeks valued – their values may not be mine, but I can grasp what it would be like to live by their light, I can admire and respect them, and even imagine myself as pursuing them, although I do not – and do not wish to, and perhaps could not if I wished. Forms of life differ. Ends, moral principles, are many. But not infinitely many: they must be within the human horizon. If they are not, then they are outside the human sphere. If I find men who worship trees, not because they are symbols of fertility or because they are divine, with a mysterious life and powers of their own, or because this grove is sacred to Athena – but only because they are made of wood; and if when I ask them why they worship wood they say 'Because it is wood' and give no other answer; then I do not

know what they mean. If they are human, they are not beings with whom I can communicate — there is a real barrier. They are not human for me. I cannot even call their values subjective if I cannot conceive what it would be like to pursue such a life.

What is clear is that values can clash — that is why civilisations are incompatible. They can be incompatible between cultures, or groups in the same culture, or between you and me. You believe in always telling the truth, no matter what; I do not, because I believe that it can sometimes be too painful and too destructive. We can discuss each other's point of view, we can try to reach common ground, but in the end what you pursue may not be reconcilable with the ends to which I find that I have dedicated my life. Values may easily clash within the breast of a single individual; and it does not follow that, if they do, some must be true and others false. Justice, rigorous justice, is for some people an absolute value, but it is not compatible with what may be no less ultimate values for them — mercy, compassion — as arises in concrete cases.

Both liberty and equality are among the primary goals pursued by human beings through many centuries; but total liberty for wolves is death to the lambs, total liberty of the powerful, the gifted, is not compatible with the rights to a decent existence of the weak and the less gifted. An artist, in order to create a masterpiece, may lead a life which plunges his family into misery and squalor to which he is indifferent. We may condemn him and declare that the masterpiece should be sacrificed to human needs, or we may take his side — but both attitudes embody values which for some men or women are ultimate, and which are intelligible to us all if we have any sympathy or imagination or understanding of human beings. Equality may demand the restraint of the liberty of those who wish to dominate; liberty — without some modicum of which there is no choice and therefore no possibility of remaining human as we understand the word — may have to be curtailed in order to make room for social welfare, to feed the hungry, to clothe the naked, to shelter the homeless, to leave room

for the liberty of others, to allow justice or fairness to be exercised.

Antigone is faced with a dilemma to which Sophocles implies one solution, Sartre offers the opposite, while Hegel proposes 'sublimation' on to some higher level — poor comfort to those who are agonised by dilemmas of this kind. Spontaneity, a marvellous human quality, is not compatible with capacity for organised planning, for the nice calculation of what and how much and where — on which the welfare of society may largely depend. We are all aware of the agonising alternatives in the recent past. Should a man resist a monstrous tyranny at all costs, at the expense of the lives of his parents or his children? Should children be tortured to extract information about dangerous traitors or criminals?

These collisions of values are of the essence of what they are and what we are. If we are told that these contradictions will be solved in some perfect world in which all good things can be harmonised in principle, then we must answer, to those who say this, that the meanings they attach to the names which for us denote the conflicting values are not ours. We must say that the world in which what we see as incompatible values are not in conflict is a world altogether beyond our ken; that principles which are harmonised in this other world are not the principles with which, in our daily lives, we are acquainted; if they are transformed, it is into conceptions not known to us on earth. But it is on earth that we live, and it is here that we must believe and act.

The notion of the perfect whole, the ultimate solution, in which all good things coexist, seems to me to be not merely unattainable — that is a truism — but conceptually incoherent; I do not know what is meant by a harmony of this kind. Some among the Great Goods cannot live together. That is a conceptual truth. We are doomed to choose, and every choice may entail an irreparable loss. Happy are those who live under a discipline which they accept without question, who freely obey the orders of leaders, spiritual or temporal, whose word is fully



accepted as unbreakable law; or those who have, by their own methods, arrived at clear and unshakeable convictions about what to do and what to be that brook no possible doubt. I can only say that those who rest on such comfortable beds of dogma are victims of forms of self-induced myopia, blinkers that may make for contentment, but not for understanding of what it is to be human.

## V

So much for the theoretical objection, a fatal one, it seems to me, to the notion of the perfect state as the proper goal of our endeavours. But there is in addition a more practical socio-psychological obstacle to this, an obstacle that may be put to those whose simple faith, by which humanity has been nourished for so long, is resistant to philosophical arguments of any kind. It is true that some problems can be solved, some ills cured, in both the individual and social life. We can save men from hunger or misery or injustice, we can rescue men from slavery or imprisonment, and do good — all men have a basic sense of good and evil, no matter what cultures they belong to; but any study of society shows that every solution creates a new situation which breeds its own new needs and problems, new demands. The children have obtained what their parents and grandparents longed for — greater freedom, greater material welfare, a juster society; but the old ills are forgotten, and the children face new problems, brought about by the very solutions of the old ones, and these, even if they can in turn be solved, generate new situations, and with them new requirements — and so on, for ever — and unpredictably.

We cannot legislate for the unknown consequences of consequences of consequences. Marxists tell us that once the fight is won and true history has begun, the new problems that may arise will generate their own solutions, which can be peacefully realised by the united powers of harmonious, classless society.

This seems to me a piece of metaphysical optimism for which there is no evidence in historical experience. In a society in which the same goals are universally accepted, problems can be only of means, all soluble by technological methods. That is a society in which the inner life of man, the moral and spiritual and aesthetic imagination, no longer speaks at all. Is it for this that men and women should be destroyed or societies enslaved? Utopias have their value — nothing so wonderfully expands the imaginative horizons of human potentialities — but as guides to conduct they can prove literally fatal. Heraclitus was right, things cannot stand still.

So I conclude that the very notion of a final solution is not only impracticable but, if I am right, and some values cannot but clash, incoherent also. The possibility of a final solution — even if we forget the terrible sense that these words acquired in Hitler's day — turns out to be an illusion; and a very dangerous one. For if one really believes that such a solution is possible, then surely no cost would be too high to obtain it: to make mankind just and happy and creative and harmonious for ever — what could be too high a price to pay for that? To make such an omelette, there is surely no limit to the number of eggs that should be broken — that was the faith of Lenin, of Trotsky, of Mao, for all I know of Pol Pot. Since I know the only true path to the ultimate solution of the problems of society, I know which way to drive the human caravan; and since you are ignorant of what I know, you cannot be allowed to have liberty of choice even within the narrowest limits, if the goal is to be reached. You declare that a given policy will make you happier, or freer, or give you room to breathe; but I know that you are mistaken, I know what you need, what all men need; and if there is resistance based on ignorance or malevolence, then it must be broken and hundreds of thousands may have to perish to make millions happy for all time. What choice have we, who have the knowledge, but to be willing to sacrifice them all?

Some armed prophets seek to save mankind, and some only their own race because of its superior attributes, but whichever

the motive, the millions slaughtered in wars or revolutions – gas chambers, gulag, genocide, all the monstrosities for which our century will be remembered – are the price men must pay for the felicity of future generations. If your desire to save mankind is serious, you must harden your heart, and not reckon the cost.

The answer to this was given more than a century ago by the Russian radical Alexander Herzen. In his essay *From the Other Shore*, which is in effect an obituary notice of the revolutions of 1848, he said that a new form of human sacrifice had arisen in his time – of living human beings on the altars of abstractions – nation, church, party, class, progress, the forces of history – these have all been invoked in his day and in ours: if these demand the slaughter of living human beings, they must be satisfied. These are his words:

If progress is the goal, for whom are we working? Who is this Moloch who, as the toilers approach him, instead of rewarding them, draws back; and as a consolation to the exhausted and doomed multitudes, shouting 'morituri te salutant', can only give the mocking answer that after their death all will be beautiful on earth. Do you truly wish to condemn the human beings alive today to the sad role . . . of wretched galley slaves who, up to their knees in mud, drag a barge . . . with . . . 'progress in the future' upon its flag? . . . a goal which is infinitely remote is no goal, only a deception; a goal must be closer – at the very least the labourer's wage, or pleasure in work performed.

The one thing that we may be sure of is the reality of the sacrifice, the dying and the dead. But the ideal for the sake of which they die remains unrealised. The eggs are broken, and the habit of breaking them grows, but the omelette remains invisible. Sacrifices for short-term goals, coercion, if men's plight is desperate enough and truly requires such measures, may be justified. But holocausts for the sake of distant goals, that is a cruel mockery of all that men hold dear, now and at all times.

## VI

If the old perennial belief in the possibility of realising ultimate harmony is a fallacy, and the positions of the thinkers I have appealed to – Machiavelli, Vico, Herder, Herzen – are valid then, if we allow that Great Goods can collide, that some them cannot live together, even though others can – in short that one cannot have everything, in principle as well as in practice – and if human creativity may depend upon a variety of mutually exclusive choices: then, as Chernyshevsky and Lenin once asked, 'What is to be done?' How do we choose between possibilities? What and how much must we sacrifice to what? There is, it seems to me, no clear reply. But the collisions, even if they cannot be avoided, can be softened. Claims can be balanced, compromises can be reached: in concrete situations not every claim is of equal force – so much liberty and so much equality; so much for sharp moral condemnation, and so much for understanding a given human situation; so much for the full force of the law, and so much for the prerogative of mercy; for feeding the hungry, clothing the naked, healing the sick, sheltering the homeless. Priorities, never final and absolute, must be established.

The first public obligation is to avoid extremes of suffering. Revolutions, wars, assassinations, extreme measures may in desperate situations be required. But history teaches us that their consequences are seldom what is anticipated; there is no guarantee, not even, at times, a high enough probability, that such acts will lead to improvement. We may take the risk of drastic action, in personal life or in public policy, but we must always be aware, never forget, that we may be mistaken, that certainty about the effect of such measures invariably leads to avoidable suffering of the innocent. So we must engage in what are called trade-offs – rules, values, principles must yield to each other in varying degrees in specific situations. Utilitarian solutions are sometimes wrong, but, I suspect, more often beneficent. The best that can be done, as a general rule, is to

maintain a precarious equilibrium that will prevent the occurrence of desperate situations, of intolerable choices — that is the first requirement for a decent society; one that we can always strive for, in the light of the limited range of our knowledge, and even of our imperfect understanding of individuals and societies. A certain humility in these matters is very necessary.

This may seem a very flat answer, not the kind of thing that the idealistic young would wish, if need be, to fight and suffer for, in the cause of a new and nobler society. And, of course, we must not dramatise the incompatibility of values — there is a great deal of broad agreement among people in different societies over long stretches of time about what is right and wrong, good and evil. Of course traditions, outlooks, attitudes may legitimately differ; general principles may cut across too much human need. The concrete situation is almost everything. There is no escape: we must decide as we decide; moral risk cannot, at times, be avoided. All we can ask for is that none of the relevant factors be ignored, that the purposes we seek to realise should be seen as elements in a total form of life, which can be enhanced or damaged by decisions.

But, in the end, it is not a matter of purely subjective judgement: it is dictated by the forms of life of the society to which one belongs, a society among other societies, with values held in common, whether or not they are in conflict, by the majority of mankind throughout recorded history. There are, if not universal values, at any rate a minimum without which societies could scarcely survive. Few today would wish to defend slavery or ritual murder or Nazi gas chambers or the torture of human beings for the sake of pleasure or profit or even political good — or the duty of children to denounce their parents, which the French and Russian revolutions demanded, or mindless killing. There is no justification for compromise on this. But on the other hand, the search for perfection does seem to me a recipe for bloodshed, no better even if it is demanded by the sincerest of idealists, the purest of heart. No more rigorous moralist than Immanuel Kant has ever lived, but even he said,

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in a moment of illumination, 'Out of the crooked timber of humanity no straight thing was ever made.' To force people into the neat uniforms demanded by dogmatically believed-in schemes is almost always the road to inhumanity. We can only do what we can: but that we must do, against difficulties.

Of course social or political collisions will take place; the mere conflict of positive values alone makes this unavoidable. Yet they can, I believe, be minimised by promoting and preserving an uneasy equilibrium, which is constantly threatened and in constant need of repair — that alone, I repeat, is the precondition for decent societies and morally acceptable behaviour, otherwise we are bound to lose our way. A little dull as a solution, you will say? Not the stuff of which calls to heroic action by inspired leaders are made? Yet if there is some truth in this view, perhaps that is sufficient. An eminent American philosopher of our day once said, 'There is no *a priori* reason for supposing that the truth, when it is discovered, will necessarily prove interesting.' It may be enough if it is truth, or even an approximation to it; consequently I do not feel apologetic for advancing this. Truth, said Tolstoy, in the novel with which I began, is the most beautiful thing in the entire world. I do not know if this is so in the realm of ethics, but it seems to me near enough to what most of us wish to believe not to be too lightly set aside.